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- Zivny (fnu) - General Director and political and technical chief; Zivny was formerly a carpenter and was made general director because of his political reliability. He uses every means to fulfil the plan and, in June 1953, cut the workers' wages by 25 percent because they did not meet the quota.
- Kocian (fnu) - Security officer since January 1952. Formerly employed in the foundry as electrician; ardent communist and devoted to the Party. He is feared by the workers.
- Lidl (fnu) - Political officer; ardent communist; author of articles which have appeared in Prace. The workers call him "the is-obels of Zdar".
- Gottwald (fnu) - Chief engineer; a Sudeten German who was not allowed to leave the CSR. Gottwald is an expert in his field and spends most of his time in the foundry.
- Cisar (fnu) - Chief engineer of the construction department. An expert.
- Hoeffer, Otto - Deputy to Gottwald; is employed in the foundry.
- Kudlacek, Jaroslav - Technical manager of hall #4 in the machine plant; does not understand his work.
- Cebenko<sup>3</sup> (fnu) - Chief engineer for electrical installations; believed to have this job only because of his Russian origin.
- Straka (fnu) - Deputy to Cebenko; expert on foundries and furnaces; actually does Cebenko's work.

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1. [REDACTED]

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2. [REDACTED] Comment. There are very few skilled workers at Zdar, partly because most of the employees formerly had administrative jobs or owned shops and have been forced to work "voluntarily" in the plant.

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3. [REDACTED] Comment. The spelling is phonetic.

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